National Child Welfare Resource Center for Organizational Improvement

Teleconference June 3, 2010

National Child Welfare Resource Center on Legal & Judicial Issues

National Resource Center for Child Welfare Data & Technology

Courts and Child Welfare Agencies Are Necessary to Improve the Lives of Children & Families

- Both are involved in child abuse and neglect cases
- Both are responsible for the achievement of permanent homes for children
- Both have the data necessary to create performance measures necessary to monitor progress toward achieving timely permanency

Safety, Permanency, and Well-Being

Performance Measures are necessary to monitor achievement of shared goals—better outcomes for children

Outcome measures are a good indicator of success because they force an objective appraisal: did we make a difference?

Court-Agency Collaboration

CFSRs reveal that collaboration between courts and child welfare agencies improves outcomes for children

Court Performance Measures

Published in April 2009:

Court Performance Measures in Child Abuse and Neglect Cases (a five-volume "Toolkit")

http://ojjdp.ncjrs.gov/publications/courttoolkit.html

Four Basic Child Welfare Goals

The 30 dependency court performance measures, compatible with CFSR measures, address four basic child welfare goals:

- Safety
- Permanency
- Due Process
- Timeliness

Long Term Performance Measurements for Courts

Identify examples of excellent performance which encourages replication

Identify good practices that lead to acceptance and widespread use

Increase both court and child welfare agency accountability, which leads to continuing performance improvement Identify weaker elements of court performance which encourages improvement

Identify 'reforms' that do not work well or have limited benefits, leading to redesign or elimination

Court/Child Welfare NET Task Force

In October of 2007, the NCSC convened a working group of experts to provide advice on policies, procedures, and priorities regarding data exchange

The Task Force concluded that data exchange standards are necessary

Need for Data Exchange

 Most states can not generate these performance measures without a time-consuming and laborintensive case file review

• Unless the performance measures can be produced efficiently and cost effectively, they will not be used to promote best practices or to affect policy change

Court/Child Welfare NET Task Force

State Representatives

- Arkansas
- California
- Colorado
- Oklahoma
- Nevada
- Texas

National Organizations

Children's Bureau and two of its resource centers:

- National Child Welfare Resource Center on Legal and Judicial Issues
- National Resource Center for Child Welfare Data and Technology

Vision of Data Exchange

Exchanges of accurate and complete information between courts and child welfare agencies in a timely fashion promote child safety, permanency, and well-being

Benefits of Data Exchange

Electronic data exchange benefits courts and child welfare agencies by:

- Allowing each to obtain data elements for which they are responsible and to use them to construct performance measures and management reports
- Providing each with timely, complete and accurate information upon which to make decisions promoting child safety, permanency and well-being
- Reducing the burden of data entry for each, and more importantly, reducing errors inevitable in redundant data entry

Other Benefits to Courts

Child welfare case data can help courts:

- Make timely and informed decisions, including whether removal is warranted, placements are appropriate, permanency goals are suitable, and service plans are adequate
- Reduce continuances
- Reduce the number of telephone calls court clerks receive about scheduled hearing times
- Save the time court staff spends researching the relationships between individuals and collateral parties

Other Benefits to Child Welfare Agencies

Court data can help child welfare agencies:

- Receive court notices and court orders quickly so they can take immediate action and better schedule staff time
- Determine when court hearings are scheduled and therefore to plan their own schedules

Myths and Misconceptions

Most common:

- We must implement a new system before we can exchange data with other agencies
- Data exchange is technology so the IT shops should handle it
- Information sharing is an enormous, expensive, multiyear project that we can not possibly undertake in this fiscal environment

Data Exchange Standards Necessary

- To provide a template to use, rather than developing a system from scratch
- To generate exchange data elements required to produce performance measures for child abuse and neglect cases
- To make it easier for private vendors to produce or modify case management software containing the data elements necessary to calculate performance measures
- To enable states to work cooperatively and simultaneously on different data exchanges to encourage quicker progress

Typical System Development Lifecycle

Governance

Strategic Planning

- •Business Plan
- •Technical Plan

Business Modeling

- Workflow
- •Information Exchange
- •Functional Requirements
- National Standards

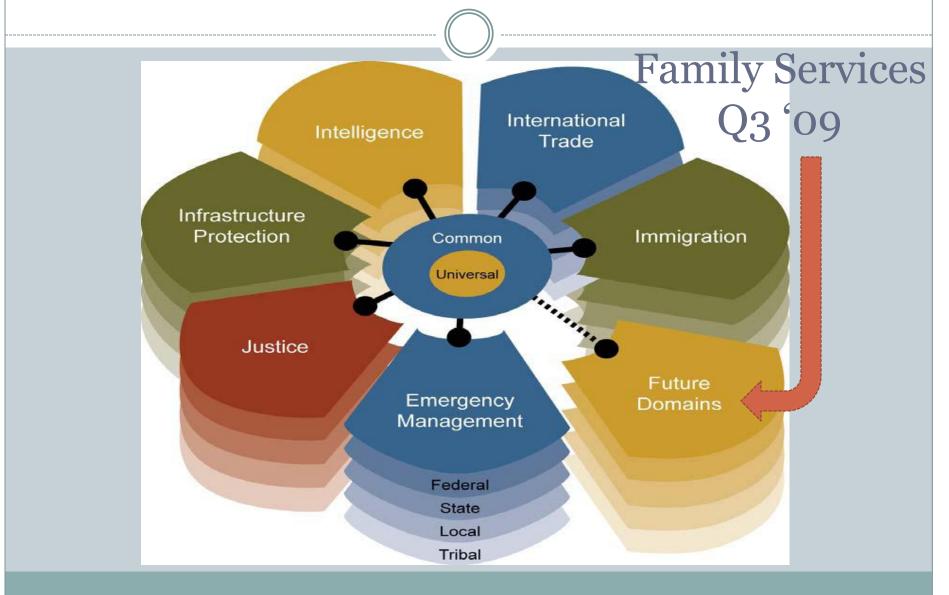
Implementation

- •Buy
- Build

Challenges in Court-Agency Data Exchange

- Security/Privacy Issues
- Governance issues
 - Executive/Staff turnover
- Technological issues
 - Common Identifiers: Associating court and agency case, different perspective
 - Data Quality Issues
 - O Data Exchange Timing: Strive for real-time data exchange
 - Data Transformation

NIEM 2.1: Domains



Technical Specifications

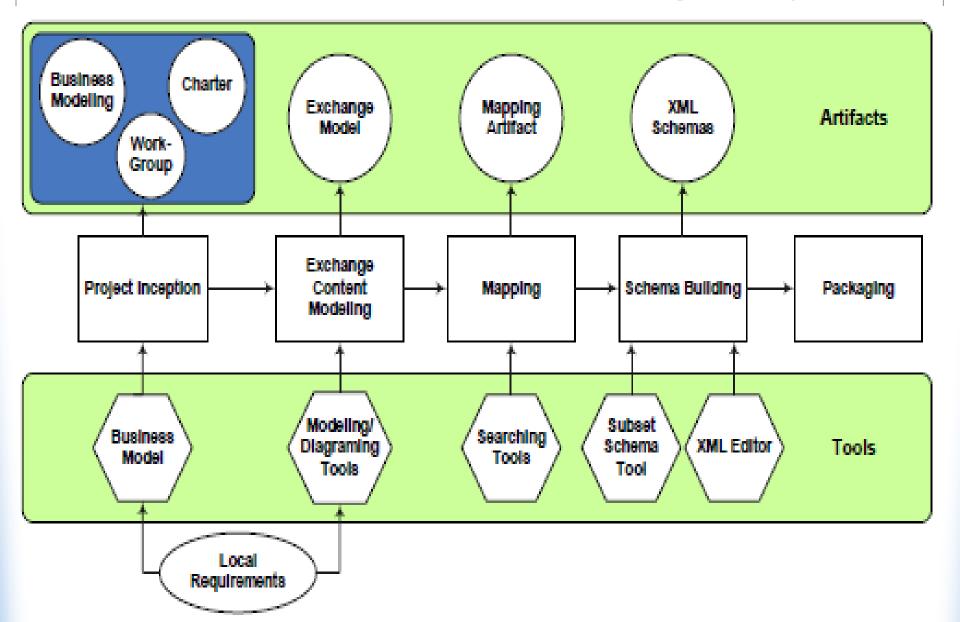
National Information
 Exchange Model (NIEM)



Information Exchange
 Package Documentation (IEPD)



Proven Process for Data-Exchange Projects



Resources on Child Welfare Wiki

http://www.ncsconline.org/childwelfarewiki

- Memoranda of Understanding
- Strategic Plans
- Business Process Models
- Data Models
- XML Schema and Instance Documents

Seven Child Welfare Exchanges

NET's accomplishments, to date:

- 1. Dependency Petition (agency \rightarrow court, case initiation)
- 2. Hearing Notification (court \rightarrow agency, future event)
- 3. Court Findings (court \rightarrow agency, judgment/order)
- 4. Case Plan (agency → court, permanency goal and services)
- 5. Placement Change Notification (agency → court)
- 6. Court Report (agency → court, participants' progress)
- 7. Representation Notification (agency ← → court, participants' attorneys, CASA)



Kathy Chase: Colorado's Court Information Data Exchange

COLORADO DEPARTMENT OF HUMAN SERVICES – COLORADO TRAILS

AND

COLORADO JUDICIAL DEPARTMENT – ECLIPSE

Benefits of Colorado's Child Welfare/Court Data Exchange

- Integrity/Completeness/Accuracy of Data
- Potential for electronic filing of cases and court documents in common formats
- Timely availability of data Upcoming Hearing information for case workers
- Ability to connect clients and collaterals to court cases
- Workload reduction for the caseworkers
- Data provided to the courts can offer a wealth of information that will hopefully drive judicial decisions about families

Benefits Continued

- ➤ Sets the stage for future data exchanges e.g. Juvenile Delinquency and Adoption Case information
- Continued Collaborative relationship with Judicial partners



Pat Brooks: Missouri's Experience with NIEM