



Letter from the Dean

Senator Edmund S. Muskie gave his name to this School because he saw us as a means to realizing his vision of a university center that educates leaders through the integration of learning, research and public service.

Since then, the School has proven itself successful in fulfilling this mission again and again. Muskie graduates are leaders in state legislatures, in city and town halls, in private and nonprofit corporations—all striving to make their communities better places to live and work. Our faculty and staff pursue hundreds of projects throughout Maine and the nation tackling such critical issues as access to quality health care in rural America, prevention of domestic violence as a means to support healthy children and families, and sustainable land use in the face of unplanned development.

We are charged with pursuing the Senator's vision. To do so, especially within the current context of increasingly tight financial resources, we have been refining and strengthening the School by adjusting our finances, enhancing the connection between our academic and research programs, and making experience-based learning more accessible to students.

An exciting step in the School's future will take place this summer when we move into our new home in the Wishcamper Center here in Portland. Senator Muskie would be very pleased with our "green" building, its low carbon footprint and innovative water retention systems. Please join us in October for our grand opening.

We are deeply indebted to our friends, colleagues and partners whose commitment to our mission has been, and continues to be, essential to our success, both now and in the future. Thank you.

Bill Foster

2008 Legislative Mini-Forums Bridge Research and Policy in State Capitol

The Muskie School, the Margaret Chase Smith Policy Center at the University of Maine, the University of Maine School of Law, and the Maine Development Foundation have forged a collaborative effort to make university-based applied research on current policy issues readily accessible to Maine legislators.

The 2008 Legislative Mini-Forums offered in Augusta allowed state legislators the unique opportunity to discuss critical issues with each other and policy experts in an open, participatory environment. Topics for the five forums were selected in consultation with the leadership of the Maine Legislature and focused on key issues for this legislative session.

Forum presenters included Ed Cervone of the Maine Development Foundation, who presented an inventory of the state's economic development programs; Mark Rubin from the Muskie School, who outlined the key factors influencing the state's prison and jail populations; Cathy McGuire from the Muskie School, who highlighted the cost drivers of the state's Medicaid program; Jonathan Rubin from the Margaret Chase Smith Policy



Representative David Webster responds to a presentation on Maine's prison and jail populations. Also pictured are Representative Christopher Rector and MDF's Laurie Lachance.

Center, who gave an overview of alternative energy strategies; and David Lambert from the Muskie School, who discussed the impact of centralizing the administration of Maine's mental health services.

All of the presentations from the mini-forums are available for download on the Muskie School Web site at www.muskie.usm.maine.edu/news/legislative-forums/.

Upcoming Events

Wed Apr 16

Policy Soundings

USM: An economic driver in the Greater Portland region

7:00 - 9:00 a.m.
Marriot at Sable Oaks,
South Portland

Wed Apr 23

Dr. Joel K. Goldstein

A Presidential Vice-Presidency: Lessons from the Muskie 1968 Campaign

12:00 - 1:00 p.m.
Moot Court Room
Law Building,
USM Portland campus

Sat May 10

USM Graduation

Cumberland County
Civic Center

Muskie Graduation Celebration

Portland Club
State Street, Portland

Thu-Fri Oct 16-17

SAVE THE DATE

Grand Opening
of the Wishcamper Center,
the new home of the Muskie
School of Public Service



UNIVERSITY OF
SOUTHERN MAINE

Muskie Student Shapes City Housing Policy

When she arrived in Portland, Elizabeth Trice noticed that her single friends weren't buying homes like those in two-income households. She also discovered a lack of affordable places to live—very common in desirable cities with limited land area. Enrolling in the Muskie School, Elizabeth set out to understand the market and, perhaps, to find ways to help people stay in the city they love.

For her final capstone project, Elizabeth, who graduated in 2007, examined the demand for very small residential units in Portland and surveyed alternatives to meeting that demand. Her research revealed that about 40% of all housing units in Portland are occupied by a single person and that, nationally, one of the fastest growing groups of homebuyers is single women. "There is a dramatic and increasing number of people living alone," says Elizabeth, "and we need options that better reflect their needs."

With research in hand, Elizabeth began working with Portland developer Peter Bass on an innovative housing proposal that is changing the way Portland city government approaches residential development. "Many argue that housing is the greatest obstacle to economic development in the Greater Portland area," says Alex Jaegerman, Portland's city planner. "Research and creative proposals like Elizabeth's are exactly what we need."

One of the biggest obstacles for smaller units in Portland is the zoning requirement for parking. "The amount of space taken up by a parking space is, in some cases, as large as the units we are proposing," says Elizabeth. "This really adds to the cost of a condominium, so I wanted to see if there was a way to reduce the need for parking."

Elizabeth's proposal incorporates ideas being implemented in other cities, like San Francisco and London, where "microhousing"—one-two bedroom units, 300 to 500 square feet—emphasizes shared amenities like guest rooms, fitness facilities, kitchens, laundry rooms, and transportation.

In December last year, the Portland City Council approved a zoning change allowing Bass to take Elizabeth's proposal and build 26 new, affordable, small apartments, eliminating the need and cost for 42 parking spaces through a unique car-sharing arrangement. When the units went on the market in early March, there were five potential buyers in the first week alone. Elizabeth will now turn her attention to getting the word out about this project and conducting focus groups later this year to identify the possibilities for new projects.

Elizabeth says that what she learned in her community planning and public policy classes at the Muskie School gave her the knowledge and skills that she needed to apply her ideas in a very practical way. Through this process, Elizabeth has learned what a difference one person can make with "patience and education. In terms of housing, it's literally just changing some words in the 'books.' It just takes the effort of reading public policies and proposing something new."

More information about the project is available by clicking on "New Project" at www.randomorbitllc.com.

Visiting Professor Researches Senator Muskie

This spring, the Muskie School welcomes Dr. Joel K. Goldstein from the Saint Louis University School of Law as a visiting research professor—a joint appointment with the School and the University of Maine School of Law.



A renowned presidential and constitutional scholar, Dr. Goldstein has come to Maine, and the Muskie Archives at Bates College, to research the work of Senator Muskie. He is teaching a course at the Muskie School that explores leadership in American politics within the context of Senator Muskie's distinguished career in public service.

Dr. Goldstein has taught and published numerous books and articles on the executive branch, constitutional law and admiralty law. A former Rhodes Scholar, Dr. Goldstein clerked in Federal District Court in Massachusetts and practiced law in St. Louis.

On April 23, Dr. Goldstein will present a public lecture, "A Presidential Vice President: Lessons from the Muskie 1968 Campaign," at noon in the Moot Court Room on the first floor of the law school building on the USM Portland campus. The event is free and open to the public.

SAC Director Receives Achievement Award

Carmen Dorsey, director of the Maine Statistical Analysis Center (SAC) at the Muskie School, is the 2007 recipient of the G. Paul Sylvestre Award from the U.S. Department of Justice's Bureau of Justice Statistics (BJS). This prestigious award is presented each year to a SAC director who has demonstrated outstanding achievement over an extended period of time.



During Dorsey's tenure, the Maine SAC research team has conducted research in community policing, gun crime, disproportionate minority contact, juvenile recidivism, sex offenders and prisoner reentry. The "2007 Maine Crime Victimization Report: Informing Public Policy for Safer Communities" garnered extensive state and national attention as a significant contribution for legislative initiatives, outreach and public awareness efforts, and planning.

BJS Director Jeffrey L. Sedgwick said, "It is appropriate that at a conference focusing on how to move 'from knowledge to practice,' BJS recognizes the Maine SAC for demonstrating how to successfully meet this critical challenge."

A 12-year employee of the Muskie School, Ms. Dorsey directs the School's criminal justice program, which includes the SAC, and provides opportunities for undergraduate and graduate students to learn and apply research skills outside the classroom.

Muskie Certificates Provide Access to Learning

The Muskie School has expanded opportunities for enhancing skills and knowledge by offering a new Certificate of Graduate Study in Practice Management. As the health care industry continues to rapidly evolve, professional practices are confronted with a number of critical strategic and operational issues. This certificate will train individuals to assume the non-clinical leadership that is necessary to the continued viability of medical practices.

The Muskie School is also making the Certificate in Applied Research & Evaluation Methods available entirely online. The certificate emphasizes data acquisition, data analysis and presentation, choosing and applying statistical techniques to real world problems, and practical application of analytical tools. Offering this certificate via the Web expands accessibility of these courses to potential students who cannot attend in person.

Applications for admission to these and other certificates are available through Susan Moore, Director of Student Affairs, smoore@usm.maine.edu or (207) 780-4864, or online at www.muskie.usm.maine.edu.

Muskie Professor Wins National Award

Professor Richard Barringer was named the 2007 recipient of the national Elmer B. Staats Public Service Career Award by the National Association of Schools of Public Affairs and Administration (NASPAA). It is considered to be among the most prestigious teaching honors in the public administration discipline. It is awarded to a faculty member whose career exemplifies a commitment to inspiring students to pursue public service careers.

Appointed by Governor Baldacci as chair of the Governor's Council on Maine's Quality of Place, Barringer has remained concerned with contemporary issues of public policy and their impact on our lives throughout his distinguished career at USM. He has been a role model in providing students with the motivation to make a positive impact on peoples' lives and dedicate their careers to the public good.

Expert in Domestic Violence Joins the School

Attorney Barbara J. Hart has joined the USM Muskie School's Cutler Institute for Child and Family Policy as Director of Law and Policy: Violence Against Women Initiatives. An internationally recognized leader in her field, Hart will significantly expand the School's national initiatives in research and public policy related to domestic violence.

"The Muskie School is doing very important work in this field," said Hart. "I am delighted to work with such a top-notch team." As part of her work at the School, Hart plans to focus specifically on economic justice issues confronting battered women who seek protection orders.

For more than 30 years, Hart has been as a leader in national efforts to address domestic violence. She continues to serve as senior policy and legal advisor to the Battered Women's Justice Project, which provides support and technical assistance to organizations and professionals engaged in the justice system's response to domestic violence.

Alumni Profile: Katherine Freund



Katherine Freund (PPM '92) came to the Muskie School for answers—answers to a problem that affected her personally when her 3-year-old was involved in an auto accident: what to do about Maine's unsafe senior drivers?

What started out as her final capstone project while a graduate student is now ITNAmerica, a national nonprofit organization with nine affiliates across the country and plans for more. For an average \$8 fee, ITNAmerica offers rides around the clock to adults who are 65 and older. Drivers who volunteer can bank their hours for family members or for their own use later on.

In the beginning, Katherine had only questions. "There was no information and no one was talking about it," she said. Today, she is widely sought after for her expertise on senior mobility and praised for discovering and developing a market-driven approach to an increasingly important public policy issue. In February, Katherine was featured in a *Wall Street Journal* article as one of 12 pioneers who are "shaping the way Americans will live, work and play later in life."

In April, she will be speaking at an Aspen Institute briefing in Washington DC on how to work with government to advance social issues. She was invited by Andrew Wolk, the founder of Root Cause and MIT Senior Lecturer, who wrote a Small Business Administration report for President Bush entitled "Social Entrepreneurship & Government: A New Breed of Entrepreneurs Developing Solutions to Social Problems." ITNAmerica was one of eight successful case studies in the report.

"The basis for my work comes from what I learned at the Muskie School," says Katharine. "I still use lessons from Professor Barringer's class in all of my presentations." She says the ITNAmerica model works because it moves beyond the standard assumptions of public transportation to offer a program that seniors actually like to use and will pay for, which eases the burden on the taxpayer.

ITNAmerica expects to have 40 affiliates by 2010 and has started a business plan for an independent transportation network in Canada. More information about the organization is available online at www.itnamerica.org.

More information about the Muskie School's course offerings, research programs, and public service projects is available online.

www.muskie.usm.maine.edu

What's Inside

Letter from the Dean
page 1

2008 Legislative Mini-Forums Bridge Policy and Research in State Capitol
page 1

Muskie Student Shapes City Housing Policy
page 2

Visiting Professor Researches Senator Muskie
page 2

SAC Director Receives Achievement Award
page 2

Muskie Certificates Provide Access to Learning
page 3

Muskie Professor Receives National Award
page 3

Expert in Domestic Violence Joins School
page 3

Alumni Profile: Katherine Freund
page 3



UNIVERSITY OF
SOUTHERN MAINE

The Muskie School of Public Service at the University of Southern Maine offers master's degree programs in community planning and development, health policy and management, and public policy and management, as well as a doctoral degree in public policy. Home to three institutes and four national research centers, 275 employees conduct projects on a broad range of issues that impact people in all 50 states and every county in Maine.

Update is a news publication of the USM Muskie School. Please direct correspondence and address corrections to:

Jennifer Hutchins
Communications & External Affairs
USM Muskie School
P.O. Box 9300
Portland, ME 04104-9300

207-780-4150
jhutchin@usm.maine.edu

Muskie School of Public Service

University of Southern Maine
PO Box 9300
Portland, ME 04104-9300

Nonprofit Org.
US Postage
P A I D
Portland, ME
Permit #370

RETURN SERVICE REQUESTED

New Building for the Muskie School Opens Summer 2008

This summer, the Muskie School of Public Service will move into a new home: the Wishcamper Center on the University of Southern Maine's Portland campus. For the first time in many years, faculty, students, and staff in Portland will be located under one roof.

The building has been designed by Koetter Kim & Associates of Boston to be LEED-certified "Gold." The Leadership in Energy and Environmental Design (LEED) rating system is the nationally accepted benchmark for the design, construction and operation of high performance green buildings. A nearly carbon-neutral facility, it will feature geothermal heating and cooling and a green roof that collects and recycles rain water.



The Muskie School will be housed in the Wishcamper Center (pictured here under construction) on Bedford Street between the Glickman Family Library and the Abromson Center.

As the center for civic life honoring Senator Muskie's legacy, the facility will feature a central forum and community hall for public gatherings, classrooms, conference rooms, a library, and offices where staff and students can interact.

The grand opening on October 17 will include an open house for the public. More information is forthcoming and will be available online later this year.

www.muskie.usm.maine.edu

The University of Southern Maine shall not discriminate on the grounds of race, color, religion, sex, sexual orientation, national origin or citizenship status, age, disability, or veteran's status in employment, education and all other areas of the University. The University provides reasonable accommodations to qualified individuals with disabilities upon request. Questions and complaints about discrimination in any area of the University should be directed to the executive director, Office of Campus Diversity and Equity, (207) 780-5094, TTY (207) 780-5646.